

Minutes of Board of Directors Meeting January 10, 2018, 2:00pm ET

ATTENDEES

Board Members

- Julane Miller-Armbrister
- Matt Swanson
- Lolita Lopez
- Alan Greenglass
- Traci Bolander
- Rita Landgraf
- Cindy Bo
- Nick Moriello
- Nancy Fan
- Brenda Lakeman
- Tom Brown
- Kara Walker
- Stephen Kushner
- Timothy Constantine

Agenda

- Call to Order
- Board Business
- DCHI: Mandate & Sustainability
- DCHI Response to Benchmark Report and Road to Value Draft
- HCC/SIM Update: Y4 Budget & Plan
- DCHI Committee Updates
- DCHI Operating Report
- Public Comment
- Executive Session

Resolutions

- Approved Board term renewals and Officer nominations for 2018.
- Approved September and December meeting minutes.

Summary of Discussion

- Matt Swanson began the meeting with an introduction of Board Business items for discussion, which included nominations for term renewals and 2018 Board Officers. Matt Swanson, Tom Brown, and Lolita Lopez are up for renewals through 2020. Matt Swanson is nominated as Chairperson for 2018, Tom is nominated as Treasurer for 2018, and Lolita Lopez is nominated for Secretary for 2018. Matt Swanson proposed a motion to renew, Traci Bolander approved, Brenda Lakeman seconded, and the Board unanimously approved term renewals and 2018 Board Officer nominations.
- Matt Swanson proposed a motion to approve the September and December Board meeting minutes and the Board unanimously approved.
- Matt Swanson then addressed DCHI's mandate and sustainability by capturing feedback from Board members and key stakeholders engaged in various SIM initiatives. Matt noted there is a universal desire to continue the work of DCHI so long as it remains meaningful. This requires a compelling vision, credibility, and clarity on DCHI's role within Delaware. DCHI has been able to build credibility, authority, and influence by successfully engaging stakeholders, facilitating work with the State to present Benchmark forums, and receiving direct financial support from the State to maintain operations. DCHI is viewed as the natural convener whose value lies in its ability to create communication, visibility, awareness, alignment, and collaboration across critical statewide initiatives.
- DCHI's role in this new landscape as a convener, advisor, integrator and influencer will be focused on supporting the new work underway, identifying gaps in areas underserved by new strategies, ensuring a holistic approach, and sustaining impact.
- Julane Miller-Armbrister recapped DCHI's recommendations to the State as it relates to continuing its work as a trusted, essential partner in advancing the overall plan for improving health, quality, affordability, and the experience for consumers and providers. Julane indicated DCHI recommends:
 - DCHI be designated in the final report to the General Assembly as the responsible party for driving stakeholder engagement in establishing the Benchmark;

- DCHI will continue to be a primary conduit for stakeholder input and deliberation;
- DCHI will serve as the key integrator across initiatives; and
- DCHI will guide and support sustainability efforts.
- Julane Miller-Armbrister informed Board members a DCHI impact statement is under development and will be shared with the Board for review and feedback in advance of the February meeting.
- Kara Odom Walker indicated it would be helpful to have DCHI's feedback on the draft report in advance of the February Joint Finance Committee meeting.
- Nancy Fan walked Board members through the HCC/SIM grant update, which included information on overall grant management as well as the budget and operating plan for year four of the SIM grant. Payment reform will become a much larger component of the budget in year four. Other priority initiatives include behavioral health integration, HIT/data transparency, Healthy Neighborhoods, Practice Transformation learnings, and stakeholder engagement.
- Kara Odom Walker indicated the State has received positive feedback from CMMI on the information submitted to date.
- Matt Swanson asked, from CMMI's perspective, what is the next chapter after the SIM grant expires. Nancy Fan indicated CMMI is focusing on sustainability and ensuring the work continues moving forward.
- Pam Gardner shared a Healthy Neighborhoods Committee update, which included information on Wilmington Play Streets, which was established to create safe spaces for increased physical activity and recreation within the City of Wilmington for youth resulting from a DCHI-led task force.
- Julane Miller-Armbrister noted this is a concrete example of working with key stakeholders on addressing the social determinants of health.
- Matt Swanson also spoke to the collaboration and discussion around data analysis within the Healthy Neighborhoods Committee. The Committee has successfully incorporated community feedback into its work and is essential to achieving the consensus needed to move forward.
- Alan Greenglass shared an update on the Clinical Committee's work and informed Board members that 14 practices are currently enrolled in the behavioral health integration pilot program. Traci Bolander asked if primary care practices have been engaged, and Alan noted participating practices are a mix of primary care and behavioral health practices.
- Cindy Bo informed Board members representatives from HMA previously met with Nemours to learn about their approach to behavioral health

- integration and identify lessons learned to inform their approach moving forward.
- Nancy Fan indicated HMA is receptive to feedback and suggestions from key stakeholders and experts across Delaware and would be happy to meet with those folks as appropriate.
 - Tim Constantine informed the Board Highmark is also interested in speaking with HMA on the payment perspective of behavioral health integration.
 - Alan Greenglass continued the Clinical Committee update by stating the Committee will continue to support the Common Scorecard, evaluating Practice Transformation, and analyzing the future of primary care in Delaware.
 - Julane Miller-Armbrister shared a DCHI operating report which focused on changes in staffing and office space arrangements, DCHI's financial status, and short-term contracts. DCHI scaled back its office space and now has a virtual office but will continue to hold meetings at Innovation Way. DCHI's current operating budget is roughly \$30,000/month and will allow operations to continue through June. DCHI is working with the HCC to establish a contract through the end of the calendar year. Julane noted a detailed financial report and update will be provided at the February Board meeting.
 - The Board moved into Executive Session.

Public Comment

- N/A

Action Items

- N/A

Next Meeting

- Date: February 14th, 2018
- Time: 2:00pm ET
- Location: Del Technology Park, Newark