



Minutes of Board of Directors Meeting April 10th 2:00pm ET

ATTENDEES

- Matt Swanson
- Cindy Bo
- Traci Bolander
- Tom Brown (phone)
- Kent Evans
- Nancy Fan
- Kathy Janvier
- Stephen Kushner
- Rita Landgraf
- Emmilyn Lawson
- Jan Lee
- Lolita Lopez
- Julane Miller-Armbrister
- Nicholas Moriello
- Faith Rentz
- Gary Siegelman (phone)
- Kara Odom Walker (phone)
- Andrew Wilson (phone)

AGENDA

- Call to Order
- Board Business
- Andrew Wilson Presentation: Overview of the Health Policy Landscape
- DCHI Board and Stakeholder Open Meeting
- Committee Updates
- Public Comment

RESOLUTIONS

- March minutes unanimously approved.

SUMMARY OF DISCUSSION

Board Business

Clinical Charter Approval

Nancy gave the overview of the Clinical Committee Charter changes. The original charter was geared toward the SIM grant. The new charter was simplified and geared toward supporting primary care. The committee structure was also updated to include a smaller steering committee with a larger ad-hoc advisory group. Nancy suggests it be updated more frequently than every four or five years. Though not mentioned in the charter, she touched on the importance of the DCHI committees working together moving forward.

Discussion Points:

- Matt echoed Nancy's comment regarding cross-committee collaboration.
- Will there still be quality metrics now that the scorecard has been removed? It is important for the Health Care Claims Database.
 - Yes, clinical members are aware that quality metrics are still important and necessary to report. Everyone recognizes that we can't move away from that.
- If the Board wants to be more deliberate about HIT and quality metrics, it can be added back into the charter.

Next Steps:

- **DHIN can speak on HCCD and importance of public reporting at the Clinical Committee Meeting.**
- **Add more detail to interdependencies regarding reporting of quality metrics.**
- **Edit 1.24 areas of focus – include HIT and use of data in clinical practice.**
- **Redistribute to Clinical Committee members at the May meeting.**
- **Have Board vote at June meeting.**

Financial Report

Rita gave a broad overview of the progress of fundraising efforts:

- Positive feedback from investors.
- Continuing to get investors on the calendar.
- Positive trend for budget.
- Thanks to those investors that sit around the table.

The financial status update was skipped.

Andrew Wilson Presentation: Overview of the Health Policy Landscape

Andrew explained who sits in the General Assembly, the breakdown of the House and the Senate, and how passing a bill works.

He explained the importance of understanding the landscape in terms of how DCHI plans to engage in specific legislation or specific topics.

Andrew discussed the topics that he's been involved with broadly: insurance, public health, and care delivery and more specifically: coverage, cost, disease prevention, disease screening, social determinants, patient-centered care, and the Quadruple Aim.

One of the specific topics Andrew discussed was e-prescribing – how that influences individual practices, how we stay HIPAA compliant, and how we integrate services like that with the DHIN.

He posed a question regarding how we are executing these policies when they become law. How are we communicating to providers? Pharmacists? Payers? Etc.

Board Discussion: Implications and DCHI's Role in the Policy Arena

Matt led discussion.

Discussion Points:

- Is there a place where this information is shared more broadly?
 - No, not in an aggregated way.
- Andrew writes a blog.
 - Can we share that more broadly?
- Are all of the topics pending bills?
 - A lot of them are, but they're all in different stages.
 - They all have a legislative component. They all focus on an eminent bill or follow-up to a past bill.
- There is a way to specify that you want to receive alerts on specific bills.
 - https://legis.delaware.gov/Resources/DE_NotificationService
- There is an opportunity for DCHI to engage in policy / advocacy work, but not sure what that looks like.
- Find a way to make policy / advocacy a part of the work that DCHI does. Look for areas where agreement can be found and suggest legislation.
- Create awareness, determine specific legislation for DCHI to get involved.
- Determine where there are opportunities for DCHI to have a strong advocacy position.
- Run policies and bills through the Patient and Consumer Committee. Get input.
- In some cases, DCHI may need to act as the neutral voice.
- Need to be mindful of the organizations that each member is representing and their stance on some of these topics.

- Don't want to lose focus of the fact that DCHI was started as a broad group of stakeholders with differing opinions that came together to work towards the greater good, representing DCHI and the patient population – not their individual organizations.
- What have we done to educate the legislature on who we are and what we do? Is it a good time to do that?
 - DCHI used to report to the Health Committees in both chambers and reported once to the General Assembly, but it needs to be consistent and ongoing.

Next Steps:

- **Create Awareness**
 - **Share Andrew's blog with stakeholders through DCHI communication channels.**
 - **Share legislative notification service through DCHI communication channels.**
- **DCHI needs to determine areas and degree of involvement in order to decide on staffing and resource needs.**

DCHI Board and Stakeholder Open Meeting

Discussion of Full Report and Proposed DCHI Priorities / Strategies Incorporating Stakeholder Input

Rita reviewed the original DCHI mission and discussed the key principles:

- Serve as a convener, integrator, advisor, and influencer in transforming health.
- Focus resources to enhance stakeholder engagement to promote innovation, collaboration, shared learning, and shared resources.

She reviewed the purpose that she heard repeated across board members, committee members, and stakeholders:

- **Convene stakeholders to foster transparency, involvement, and broad-based input to inform,** promote and advocate for policy development and sustainable practice implementation that will produce better health outcomes and experiences and are cost effective. (Ensuring a systematic approach and how DCHI's efforts dovetail with others.)
- Promote on-going undertakings to strengthen primary care and the integration of healthcare transformation initiatives aimed at engaging PCPs in new models of care inclusive of value-based payment models and the integration of behavioral health for a holistic approach to transformation.
- Support integration of clinical and community approaches to addressing social determinates of health as an essential tool for improving population health.

- Influence and advise governing bodies responsible for value-based payment reform planning and implementation, and facilitate opportunities for sharing experiences, learning and resources across all stakeholders and identify where we can influence this work moving forward.
- Creating opportunities and connections to foster innovation in transformation.
- Creating opportunities and connections to foster and develop a cross-disciplinary integrated workforce, inclusive of pipeline programs and the development of new disciplines that will promote healthier outcomes, such as care coordinators, community health workers, etc.

Rita reviewed HOW DCHI will accomplish its purpose:

- **DCHI will focus its resources to enhance stakeholder engagement** in furthering innovation and the continuation of comprehensive transformation initiatives, including **efforts to drive quality and alternative payment models for the long-term in Delaware.**
- **DCHI will mobilize stakeholders** and promote inclusion, as well as varied opportunities for **gathering meaningful input and advice, drawing from multiple perspectives and sectors of the State.**
- **DCHI will aim to reach a growing network of interested parties** through careful distillation of information and proactive communications.
- **DCHI will continue to provide essential support to its partners** to ensure integration of all aspects of the transformation effort through persistence, continuity, and follow-up.

Rita described the current framework and how it supports the DCHI purpose. DCHI has an established Board structure and standing committees providing the organization's governance responsibility and operational direction via the work of the Board and committees. DCHI supports two part time paid staff; contracts for fiscal management, communication and operational support.

The mission driven standing committees are:

- Patient and Consumer
- Clinical
- Payment
- Healthy Neighborhoods
- Workforce, Education and Private Employer Engagement

Matt reviewed a proposed path for DCHI. As a convener, integrator, advisor, and influencer, our work should fall into 2 main areas:

- Communication (newsletters, forums, showcases, digital, social media, etc.)
 - Policy
 - Transparency
 - Awareness

- Innovation
 - Awareness
- Convening
 - Does it take a collaborative effort? Is there a gap? If so, we should be playing a role.
 - Is someone already doing the work? See how we can help and enhance.

Discussion Points:

- What jumps out is that the synopsis of what should be done does not line up with the resources available
- The goal of this discussion is to work toward a plan of attack.
- There are a lot of overlaps and areas of consolidation.
- Communication was the largest theme across all stakeholders.
- How do we measure success? Percentage completion of the milestones? We need to know that the money, time, and resources are well spent.
- The mission should be the guide for our work.
- Be more deliberate and focus.
- Improve alignment across work.
- Building a robust convening strategy will open new opportunities.
- Do we stick with the current committee structures?
- Do we ask more of the current chairs?
- We need to be creative about how we approach our path forward.

Next Steps:

- **Think about the following and respond to Rita and Julane before the next Board Meeting:**
 - **Do we have the right committee structure?**
 - **Think about what Drew presented. Do we need a separate Policy Committee?**
 - **What are the areas that DCHI needs to focus on?**
 - **What resources are we lacking? Both paid and unpaid?**
 - **Where are the gaps?**

Committee Updates

Patient and Consumer Committee

Skipped

Healthy Neighborhoods

Skipped

Public Comment

- No public comment.

Next Meeting

- May 8, 2019
- Time: 2:00pm ET – 4:00pm ET
- Location: 15 Innovation Way; Newark, DE 19716