



Minutes of Board of Directors Meeting May 8th 2:00pm ET

### **ATTENDEES**

- Matt Swanson
- Cindy Bo (phone)
- Traci Bolander
- Kent Evans
- Nancy Fan
- Alan Greenglass
- Kathy Janvier (phone)
- Rita Landgraf
- Emmilyn Lawson (phone)
- Lolita Lopez
- Faith Rentz
- Gary Siegelman (phone)

### **AGENDA**

- Call to Order
- Board Business
- Proposed DCHI Path Forward
- Committee Updates
- Public Comment

### **RESOLUTIONS**

- April minutes unanimously approved.
- Board unanimously approved voting to approve the position of Executive Vice Chair role. (Job Description was provided)
- Board unanimously approved the nomination of Rita to serve as an officer in the newly created volunteer Executive Vice Chair role.
- Board unanimously approved voting to update bylaws for new positions.

## **SUMMARY OF DISCUSSION**

### **Proposed DCHI Path Forward**

#### Priorities / Strategies

Rita presented DCHI priorities and strategies based on the latest feedback from Board members.

#### Discussion Points:

- Does DCHI have the right committee structure?
  - Employer Engagement needs its own committee
  - Need tighter synergy between present committees
  - Need better communication tools
  - Current committee structure is still appropriate. Should review list of attendees to ensure organizations recommended still make sense. Who is missing?
  - DCHI's role in policy should be more visible.
- What metrics will we measure based on our mission? Do these goals and metric bring value for continued DCHI funding?
- Patient / Consumer
  - Need to understand needs and wants of consumer group.
- Clinical
  - Physicians
  - Institutional
  - Pharmacy
  - Ancillary Providers
- Healthy Neighborhoods / Population Health
  - Is this committee focused on our communities or also combining population health initiatives in the private sector?
- Workforce / Education / Private Employer
  - Cost
  - Employee Satisfaction / Engagement
  - Recruitment
  - Employee Health "Claims"
- Payment
  - This committee does not need refinement with the exception of metrics established and measured
- Do we need a separate Policy Committee?
  - Some differing opinions provided regarding whether an entire committee is needed or just a point person or whether or not it should just be woven within each committee's work.
  - We should be more active and an information source. We need to make sure appropriate stakeholders are hearing policy information.

- What is the midpoint between being incredibly active and not at all?
- What are the top areas of focus that DCHI should prioritize? Where should we target our resources?
  - Need short term achievable “wins”.
  - Need to strengthen primary care, transformation in payment reform, incorporating behavioral health into practices.
  - Need to be more vocal with policymakers about the crisis in primary care.
  - Need to communicate more broadly with stakeholders and the general public.
  - Place more focus on health innovation.
  - Minimize duplication of efforts.
- What resources are we lacking? Both paid and unpaid?
  - Might consider a paid position that does communication, outreach, and policy.
  - Might consider a paid position that functions to generate revenue and support and inform decision makers.
  - Has there been any thought or discussion with investors and stakeholders on how the DCHI could conduct research, analysis and collaboration to advance healthcare topics and transformation that aligns with organization missions and business models and would they be willing to compensate DCHI for it?
- Where are there gaps?
  - Communication within organization.
  - Communication externally.
  - We need to have stronger partnerships. We need to meet with stakeholders. We need to attend their meetings. We need to understand what they’re doing. We need to collaborate.

**Next Steps:**

- **Determine DCHI’s level of policy involvement.**
- **Need to make sure website is in alignment with Board and Committee work.**
- **Need to incorporate Primary Care Collaborative and Healthy Communities Council updates back into Board and Committee meetings.**
- **Leadership will create a draft document of strategic initiatives to be discussed and adopted at the June meeting**

Organizational Changes

- Propose to add an Executive Vice Chair position to the BOD. This will be an active and engaged role; more involved with operational leadership (see attached job description). Julane will maintain her role (pt) to support/oversee the direct operational functions of the organization. It was proposed to recruit for a new position: Day to day Ops management, Editorial oversight and content creation for TAPP).

## **Next Steps:**

- **The Executive Committee will work Julane to create job description and posting for recruitment.**
- **The job description and updates on recruitment efforts will be provided to all Board Members.**

## Resources and Budget

Current paid staff positions and vendor roles will remain the same with the addition of the new paid position.

## **Committee Updates**

### Patient and Consumer Committee

Rita provided an update. The last meeting was in April. The committee members are charged with providing updates on how their respective organizations are messaging around healthcare transformation and what their priorities are relative to consumer engagement. Committee to analyze alignment with DCHI efforts in order to better address gaps.

The committee plans to compose a pilot survey to see what is on people's minds about healthcare and transformation in Delaware. There are over 1,000 active volunteers within the hospital systems to whom the survey could be sent. The committee members are coming back with survey question suggestions.

The next meeting is May 20<sup>th</sup> in Dover.

### Payment Work Group

Traci provided an update. The Work Group is advancing the development of a tool to capture meaningful data to reflect the status of VBP penetration in Delaware. The goal is to collect uniform, useful data that reflects the status and types of existing VBP arrangements. Additionally, the group intends to collect aspirational information for future years. The data will be added to the Speire report. A communication plan for its distribution is TBD. The Work Group will review the revised template at the June meeting. The template will be presented at that meeting for final input and approval.

Medicaid has joined the Work Group. Steve Groff provided an overview of Medicaid's progress and vision relative to VBP at the April meeting.

The group is initiating opportunity to hear from Delaware's leaders in the private sector to garner their perspectives about national trends in health care reimbursement and cost-control models, and the implication for Delaware.

The Work Group will discuss how to inform stakeholders about the CMS Primary Care-First Model to ensure awareness, collective action as appropriate, and monitoring the impact.

The Payment Work Group is not meeting in May. The next meeting will be June 12<sup>th</sup>.

Discussion:

- Why are only selected providers submitting data?
  - This is just a starting point. We will then proceed to private sector and payers.
- This work needs to be brought to the Health Care Commission and the Primary Care Collaborative's attention. Need to make sure we're working to achieve the same goals.

**Next Steps:**

- **Payment Work Group to invite the Clinical Committee members to a Payment Work Group meeting to see the VBP template and definitions after the template has been agreed upon by the Work Group.**
- **The final Speire Report should be run through the Clinical Committee for review.**
- **The Payment Work Group and Clinical Committee Chairs should get together to discuss the CMS Primary Care-First Model.**

BHI Work Group and Start

Traci provided an update. Current work group goal is to explore and secure resources/partnerships to advance BHI payment initiative. DCHI shared the information about the START program and grants available to support PCP's participation. Grants in the amount of \$20,000 annually for 2 years are available to build capacity along two tracks that would improve access to care for substance abuse users 1) screening and referral pathway and 2) treatment pathway

**Public Comment**

None

**Next Meeting**

- June 12, 2019
- Time: 2:00pm ET – 4:00pm ET
- Location: 15 Innovation Way; Newark, DE 19716