



BOARD MEETING MINUTES		
Date: 11/13/19	Time: 2:00-4:00	Location: 15 Innovation Way
ATTENDEES		
Matt Swanson	Lolita Lopez	Elizabeth Scheneman – for Kara Odom Walker
Rita Landgraf	Stephen Kushner	Andrew Wilson
Traci Bolander	Nicholas Moriello	Staff:
Kent Evans	Faith Rentz	Claudia Kane
Alan Greenglass	Gary Siegelman	Witt Godden
Kathy Janvier		
Topic	Discussion	
Board Business	<p><u>Introduction of new Operations Manager:</u> Matt introduced Claudia Kane as the new Operations Manager for DCHI; she comes from Nemours as a Population Health Specialist. Claudia shared that she is excited to work with such a diverse group of stakeholders and looks forward to getting to know the organization and meet with board members.</p> <p><u>Nominating Committee:</u> Faith and Nick reviewed the nominating committee’s process and progress; on behalf of the committee they presented the following slate of candidates:</p> <p><u>Officers:</u></p> <ul style="list-style-type: none"> - Chairperson – Matthew Swanson - Vice Chairperson – Rita Landgraf - Secretary – Lolita Lopez - Treasurer – TBD <p><u>Board Term Renewals and Designated Categories:</u></p> <ul style="list-style-type: none"> - Traci Bolander- Practicing non-physician clinician - Stephen Kushner- Practicing physician - Kathy Janvier – Institution of Higher Education <p><u>New Board Member Nominations and Designated Category:</u> Resumes for all new Board candidate have been shared with the Board.</p> <ol style="list-style-type: none"> 1. Dr. Cydney Teal – Hospital/Health System Administration 2. Dr. Isaias Irgau – Practicing Physician <p>The Nominating Committee highlighted the unique perspective that Dr. Irgau would bring to the Board. He is currently the president of CRIAS, and he serves as the Vice Chairman of United Medical ACO. As a practice owner and a member of an ACO, Dr. Irgau adds a unique perspective to the efforts of DCHI in its efforts to advance VBP and a focus on quality of care. Also, he is positioned to expand DCHI’s reach to include more diversity in the types of providers that are engaged in informing the discussion on VBP.</p> <p><u>Discussion of New Board Member Nominees:</u></p> <ul style="list-style-type: none"> • The Nominating Committee highlighted Dr. Teal’s interest in serving on the Board and her relevant experience, including her direct 	



	<p>experience with global budgeting and experience as a PC provider. Currently, she is the PC Service Line leader at CCHS. Dr. Stephen Kushner added that in addition to her potential contributions to committee level work, her experience with population health at Christiana Care will be beneficial to the work of the Board.</p> <ul style="list-style-type: none"> • Discussion concerning Dr. Irgau focused on his role as a member of an ACO and the fact that he is a specialist. Nominating committee members highlighted their Dr. Irgau can bring a unique perspective to the Board in his role as president of CRIAS and Vice Chairman of United Medical ACO; he is positioned to help inform the work to advance VBP and a focus on quality of care. Board members discussed concerns raised by Dr. Greenglass that while Dr. Irgau is part of an ACO, his specialty is multiple steps away from community based primary care and his experiences as a specialist may not align with DCHI’s efforts to address community and population health concerns, as well as to support and strengthen primary care practices. • Faith Rentz and Nick Moriello shared that the Nominating Committee reached out to several of Delaware’s ACOs and explored several recommendations and options for people that are interested. The recounted the issues associated with past efforts to recruit primary care representation on the board given the required work and time commitment necessary for participation on the board. Most practicing primary care providers find it difficult to make the time commitment. • Upon discussion, Board members agreed that if Dr. Irgau is aware of the role of a board member, the expectations that he would be participating in his role as a leader in an ACO and not as an independent provider, that he would be a good fit and add value to the work of DCHI. • Board members were asked to submit any further concerns, recommendations, questions to the nominating committee for follow-up before the December meeting <p><u>Discussion: Committee Co-Chairpersons</u> Vacancies for the committee co-chairs for both clinical and the patient & consumer advisory were discussed. The past precedent is that co-chairs of a committee must be board members. However, the Clinical and Patient Advisory Committee would like to recommend committee members as co-chairs. The Board agreed that if 1) it did not fall outside of the bylaws and 2) at least one co-chair is a board member, committees can nominate non-board members to co-chair positions.</p>
<p>Phase 1 – DCHI Marketing/Stakeholder Engagement Strategy (Claudia)</p>	<p>Claudia presented an outline and next steps for DCHI’s communication and marketing strategies in partnership with Tapp Network. She recommended the following initial steps for phase one, which was agreed to by the Board:</p> <p>Phase 1: Develop content to articulate DCHI’s Value proposition. This would involve collecting content from the executive committee to develop a draft to share at the next board meeting.</p>



<p>DCHI Policy Role: Results of Survey & Next Steps (Drew)</p>	<p>Drew Wilson summarized the results of the survey; he pointed out that the survey did not yield a consensus on direction. 15 of 17 Board Members responded to the Policy Survey. 10 of the 15 respondents believe that DCHI’s role should be a combination of options. Drew restated the top 3 choices: Idea Reactor 1.0; Idea Reactor 2.0 and Sunshine and provided the following analysis and implications of the survey results:</p> <ul style="list-style-type: none"> • What is clear is that there is desire for some involvement in policy, but there is not a clear “DCHI” voice. • There is a short window of time for the board to come together on an agreement, the session will start. • It was brought up that not all innovation needs a legislative action. If the board wanted to get something up by January, there could be a soft landing with the ideas (Idea Reactor) and down the line there could opportunities to propose innovation legislation. • Each committee has an opportunity to intersect with policy. The work could be to identify where there is a policy intersection (positive or negative) and determine how to advance the mission of the board. <p>Drew and Matt will present a proposed plan based on the survey results at the next board meeting.</p>
<p>DCHI Annual Initiative: Overview of Workplan for Innovation Forum (Claudia)</p>	<p>Claudia reviewed the draft outline that was proposed at the last board meeting. Consensus on next steps included:</p> <ul style="list-style-type: none"> • Review dates for later in 2020 for the event • Form a planning committee, inclusive of board members and external stakeholders • Committee co-chairs submit recommendation to Claudia for planning committee members.
<p>Business Community Engagement (Kent)</p>	<p>Kent Evans lead the discussion on engaging employer plan sponsors in the work of DCHI. Highlights of the discussion included:</p> <ul style="list-style-type: none"> • This group of employers have been innovative in their own spaces, but not looking broader in a more holistic way. • There may be limited forums for them to engage in efforts to learn about or to promote healthcare reforms. Employers are focused on legislative efforts to address health care reform and not the broader picture. Engagement through DCHI may offer an opportunity to involve employers in the broader issues related to healthcare. • Including this group would also ensure a greater diversity of voices to achieve the Triple Aim +1. <p>The proposed dual purpose of this new committee would be 1) learn and educate, 2) bring their voices to the board.</p> <p>Rita volunteered to work with Kent develop a draft proposal/charter with a clear purpose and deliverables as a next step in exploring employer engagement.</p>
<p>Stakeholder Innovations and Initiatives in healthcare reform:</p>	<p>Lolita and Kathy reviewed external efforts underway to support and grow DE’s healthcare workforce:</p> <ul style="list-style-type: none"> • DTCC – Sponsored the Delaware Healthcare Annual Forum 10/29/19 which included a key panel discussion on creating the future healthcare

<p>Workforce Initiatives (Lolita, Kathy)</p>	<p>workforce, with a focus on primary care. Lisa Maxwell, highlighted innovation with Delaware med school and residencies; Stephanie Green, from Bayhealth, shared their plan for a family medicine residency program; and the panel discussed a pediatric residency for dentists.</p> <ul style="list-style-type: none"> • HCIC HealthCare Industry Council – Promoting an educational pathway for middle and high schoolers to join the health workforce. • Delaware Health Sciences Alliance is working to have residents stay in Delaware. DSU held interviews with current residents and was attended by all the major health care systems. They also had a forum in Sept to educate about Dimmer and a workforce open house/career fair. • The CDC is reviewing the healthcare workforce, and Delaware is represented in their report for community health workers. 		
<p>Committee Report (Rita, Nancy, Traci)</p>	<p>Patient and Consumer Advisory Committee</p> <ul style="list-style-type: none"> • Rita shared information regarding the health literacy round table co-hosted with Christiana Care and Public Health. • Hospital Systems and FQHCs are conducting a pilot of the Committee’s Patient and Consumer Survey with their respective Patient Consumer Advisory groups. <p>Clinical Committee</p> <ul style="list-style-type: none"> • The committee is soliciting pertinent agenda topic items for 2020 and will reconvene in January. <p>Payment Work Group</p> <ul style="list-style-type: none"> • Received new data from providers, which is being aggregated to reflect a statewide picture. Payors are working to provide the same data which will be aggregated and added to the overall report. 		
ACTION ITEMS AND NEXT STEPS			
OWNER	ACTION ITEM	DUE DATE	STATUS
Board members	Provide any further recommendations for candidates to the nominating committee	Before 12/11	
Executive Team	Check bylaws to determine if co-chairs of committees can be non-board members	12/4/19	Completed
Claudia	Develop draft Value Proposition with Executive team and TAPP to share at the next board meeting	12/6/19	In Progress
Drew and Matt	Develop a draft proposal for the exploratory policy work, to share at the next board meeting.	12/6/19	In Progress
Committee Chair (s)	Send innovation forum planning committee recommendations to Claudia	12/9/19	In Progress
Rita and Kent	Develop a draft proposal/charter with clear purpose statement and deliverables for the proposed employer committee	12/11/19	In Progress

Next Meeting: December 11, 2019: 2:00-4:00 pm: Location 15 Innovation Way, Newark, DE