

Minutes of Board of Directors Meeting February 14, 2018, 2:00pm ET

ATTENDEES

Board Members

- Julane Miller-Armbrister
- Matt Swanson
- Lolita Lopez
- Alan Greenglass
- Traci Bolander
- Rita Landgraf
- Cindy Bo
- Nick Moriello
- Nancy Fan
- Tom Brown
- Kara Walker
- Stephen Kushner
- Kathy Janvier
- Jan Lee
- Gary Siegelman

Agenda

- Call to Order
- Board Business
- Payment Reform Update – Mercer
- HCC/SIM Grant Update
- Discussion: DCHI Objectives – 2018
- DCHI Committee Updates
- Public Comment
- Executive Session

Resolutions

- Approved Dr. Janice Nevin as a new DCHI Board of Directors member.
- Approved January meeting minutes.

Summary of Discussion

- Matt Swanson began the meeting with two Board Business items for consideration. Matt Swanson proposed a motion to approve Dr. Janice Nevin, President and CEO of Christiana Care Health System, as a new DCHI Board of Directors member. Stephen Kushner approved the motion along with Rita Landgraf, and the Board unanimously approved Dr. Nevin as a new member.
- The Board unanimously approved minutes from the January Board of Directors meeting.
- Matt Swanson introduced Michael Bailit and Dianne Heffron to provide an overview of Mercer's proposed plan and approach to accelerating the adoption of payment reform in Delaware.
- Michael Bailit began the presentation by confirming the project team is currently focused on supporting the development of a benchmark methodology and advancing progress in payment reform. Mr. Bailit then identified five strategies to reduce Delaware health care cost growth and improve health outcomes:
 - Establish state health care spending and quality benchmark;
 - Analyze and report on variation in health care delivery and cost and facilitate data access for providers;
 - Implement Medicaid and state employee total cost of care risk-based contraction utilizing alternative payment methodologies and delivery models that share risk and accountability with providers;
 - Support care transformation and primary care; and
 - Address underlying social and environmental issues affecting health outcomes, and partially ameliorate them with appropriate strategies.
- Mr. Bailit informed the Board his team is exploring the establishment of an advisory committee to offer advice to the Governor. Board members requested additional information on the timing and objectives of this advisory committee. Mr. Bailit informed the Board the advisory committee would be time-limited and would provide input into the design of the health care spending and quality benchmark.
- Board members identified access to care as a driver of health care cost growth in Delaware and requested Mr. Bailit and the Mercer to apply key findings and lessons learned from other states to this contract.

- Mr. Bailit indicated a desire to facilitate collaborative conversations with providers and managed care plans in Delaware to implement Medicaid and state employee total cost of care risk-based contracting. In discussing risk-sharing arrangements with Board members, Mr. Bailit indicated most of the risk would fall on the payers.
- Matt Swanson and Michael Bailit acknowledged the team's fourth strategy, supporting care transformation and primary care, is a vehicle to share lessons learned and key findings from the practice transformation initiative.
- Dianne Heffron led Board members through a status update on payment reform development activity for Q1. Ms. Heffron asked for recommendations on additional stakeholders to include in payment reform development activities moving forward. Traci Bolander noted payers and physicians should be engaged in these conversations. Ms. Bolander also suggested group settings to facilitate the sharing of best practices and lessons learned.
- Ms. Bolander also suggested the team engage independent physicians, as they are currently not identified on the team's list of stakeholders. Behavioral health organizations are also absent from the list.
- Janice Nevin suggested engaging the Delaware Health Care Association and the health systems across the state, as well as patients and consumers.
- Nick Moriello recommended the Board consider leveraging participants from previously-facilitated DCHI Cross-Committee meetings.
- Nancy Fan provided a HCC/SIM Grant update to the Board and began with an update on the behavioral health integration pilot program, which has 14 practices engaged. A second cohort is scheduled to rollout later in the year.
- Alan Greenglass communicated Clinical Committee feedback on the behavioral health integration pilot, which focused on the need for adequate startup funding for practices to effectively participate. Mr. Greenglass also noted payers have been inconsistent in how they pay for these services to date.
- In discussing the Healthy Neighborhoods initiative, Board members noted the importance of a long-term evaluation plan to effectively measure the impact and outcomes of the work currently underway.
- Cindy Bo suggested the state and its implementation consultants review lessons learned from Nemours' work in the behavioral health integration space.
- Nancy Fan returned to the SIM grant update and noted proposed funding for the fourth and final grant year will focus on practice transformation

support, behavioral health integration, payment reform, the Health Care Claims Database, and Healthy Neighborhoods.

- The Board moved into Executive Session.

Public Comment

- N/A

Action Items

- N/A

Next Meeting

- Date: March 14th, 2018
- Time: 2:00pm ET
- Location: Del Technology Park, Newark

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