

Minutes of Board of Directors Meeting March 14, 2018, 2:00pm ET

## **ATTENDEES**

### **Board Members**

- Julane Miller-Armbrister
- Matt Swanson
- Alan Greenglass
- Tim Constantine
- Brenda Lakeman
- Janice Nevin
- Rita Landgraf
- Nick Moriello
- Nancy Fan
- Tom Brown
- Stephen Kushner
- Kathy Janvier
- Jan Lee

### **Agenda**

- Call to Order
- DCHI – 2018 Operational Plan
- HCC/SIM Grant Update – Sustainability Planning
- Board Business
- Executive Director Update
- Public Comment
- Executive Session

### **Resolutions**

- Approved February meeting minutes.

### **Summary of Discussion**

- Matt Swanson began the meeting with a review of DCHI's priority areas for 2018, which include sustainability, payment reform, strengthening

- primary care, population health, expanding stakeholder engagement, and focusing on non-SIM grant initiatives. The Board confirmed the decision to identify payment reform, population health, and practice transformation as the top three priorities. Across each priority area DCHI will continue to identify gaps, support current efforts, and engage key stakeholders.
- Matt Swanson facilitated a payment reform discussion by reminding Board members the State has shown the health care spending and quality benchmark is a priority to drive reform. However, there is still a need for additional conversations to consider models other than the benchmark, and that is a void DCHI can help fill. Matt Swanson indicated he spoke with Secretary Walker and they came to an agreement on the need for DCHI's payment work group to facilitate these "everything else" conversations with key stakeholders moving forward.
  - Tom Brown noted the payment work group should be charged with looking at the implications of benchmark planning and implementation and identifying the infrastructure required to support the initiative. The to-be developed payment work group will examine and consider models that drive improvements in quality and cost beyond the benchmark.
  - Nancy Fan endorsed this recommendation and agreed it is a proper vehicle for DCHI to provide input and impact the conversation. Nancy Fan urged the Board to engage new stakeholders who might not have been involved during the Payment Model Monitoring Committee's work since the landscape has evolved over the past few years. Tom Brown agreed and indicated the group should be comprised of stakeholders with hands on experience in this space.
  - Janice Nevin requested stakeholders from the State and/or Medicaid program be engaged to learn from their experience.
  - Nancy Fan stated a Cross-Committee meeting would be a good way to identify and engage these stakeholders.
  - Steven Costantino, Director of Health Care Reform and Financing for the Department of Health and Social Services, provided insights into how DCHI's payment work group could support the State's efforts. He noted it would be helpful for this group to define key payment reform terms and approaches to ensure everyone is on the same page. He also spoke to the Medicaid MCO contracts, and Tim Constantine noted the evolution in value-based payment thresholds in these contracts. Janice Nevin requested an update on this work at a future meeting. Matt Swanson agreed and noted it is important for Medicaid to lead the way and share progress updates.

- Matt Swanson facilitated a discussion on population health and noted DCHI will continue to support HMA with their work moving forward. Matt Swanson stated sustainability planning will be a good task for the Healthy Neighborhoods Committee to own moving forward. Matt then transitioned to a practice transformation update, most notably on DCHI's collaboration with the Health Care Commission on the sustainability of primary care. Janice Nevin requested the group dive into the data to ensure accuracy.
- Alan Greenglass spoke to the State's survey on primary care physicians and the questions included in that survey. The group might consider leveraging this information to discuss and design solutions aimed at recruiting and retaining primary care providers. Stephen Kushner asked if anything could be on the student loan repayment front, and Alan Greenglass noted it is a potential lever. Alan Greenglass also spoke to the need to consider the consumer perspective on primary care to ensure a holistic approach.
- Janice Nevin noted the Board is having the same conversation as stakeholders 20 years ago. There is a need to talk to medical students and residents to see what they want in a practice and in their professional experience. Jan Lee stated primary care requires a more long-term focus and that there will continue to be a need for primary care providers who know the patient and understands the various social determinants of health.
- Nick Moriello questioned how DCHI should proceed moving forward if work across these priority areas points to the need to develop new models of payment and delivery. Julane Miller-Armbrister noted DCHI will continue to work with the Health Care Commission in that regard.
- Rita Landgraf noted the Health Science Alliance is another potential partner in collaborative transformation work.
- Matt Swanson turned to the stakeholder engagement update and spoke to the need to engage employers in DCHI's work. Nick Moriello noted employers act as payers and have different perspective depending on their size. A Cross-Committee meeting would be an effective way to engage these key stakeholders and could also serve as an opportunity to collaborate with established entities such as the Chamber of Commerce.
- Ann Kempfski of the Health Care Commission provided an HCC/SIM Grant update. Nancy Fan spoke to the various components of the plan and indicated a sustainability plan will be shared with CMMI in June. Ann Kempfski then spoke to the drivers included in the SIM operational plan.
- Matt Swanson proposed a motion to approve the February meeting minutes, Rita Landgraf approved, as did Nick Moriello, and the Board unanimously approved the February meeting minutes.

- Julane Miller-Armbrister provided an Executive Director Update with information on website updates, transition of Healthy Neighborhoods Committee work, and DCHI's short-term contract with the HCC/HMA.
- The Board moved into Executive Session.

### **Public Comment**

- Public Comment #1: There is bias in the information shared within and across various communities and a lack of cohesion across the state on transformation initiatives.
- Public Comment #2: Employers and the Chamber have been looking at value-based payment for quite some time. How can employers do direct contracts?
- Public Comment #3: It can be hard for interested stakeholders to become engaged in this work. DCHI should look to broaden its audience and allow interested stakeholders to participate and share their perspective.

### **Action Items**

- N/A

### **Next Meeting**

- Date: April 11<sup>th</sup>, 2018
- Time: 2:00pm ET
- Location: Del Technology Park, Newark